

# IRISH CUSTOMER CONTACT AND SHARED SERVICES AWARDS 2026

## Categories and Application Criteria



Deadline for entries 5 p.m. Wednesday 9<sup>th</sup> September 2026

**8x8**

Irish Customer Contact Centre  
& Shared Services Awards 2026



IRISH CUSTOMER CONTACT  
& SHARED SERVICES AWARDS

**2026**

PEOPLE PROMOTING EXCELLENCE

## WHO SHOULD ENTER?

- Customer Service Organisations
- Contact Centres
- Shared Services Centres
- Customer Experience (CX) Operations
- Technical Support Centres and Helpdesks
- Suppliers of Products or Services to Contact or Shared Services Centres

## 2026 AWARD CATEGORIES

- [1] BEST TRAINING & DEVELOPMENT PROGRAMME
- [2] BEST CUSTOMER EXPERIENCE IN PRIVATE/COMMERCIAL SECTOR
- [3] BEST CUSTOMER EXPERIENCE IN PUBLIC, VOLUNTARY AND NON-PROFIT SECTOR
- [4] OUTSOURCE PARTNERSHIP OF THE YEAR
- [5] BEST USE OF TECHNOLOGY TRANSFORMATION PROGRAMME
- [6] BEST USE OF TECHNOLOGY PROJECT
- [7] BEST USE OF ARTIFICIAL INTELLIGENCE (AI)
- [8] INDUSTRY PROFESSIONAL OF THE YEAR – CUSTOMER SERVICE ADVISOR
- [9] INDUSTRY PROFESSIONAL OF THE YEAR – TEAM LEADER
- [10] INDUSTRY PROFESSIONAL OF THE YEAR – SUPPORT PROFESSIONAL
- [11] INDUSTRY PROFESSIONAL OF THE YEAR – MANAGER
- [12] INDUSTRY PROFESSIONAL OF THE YEAR – LEADER
- [13] TEAM OF THE YEAR
- [14] SUPPORT TEAM OF THE YEAR
- [15] CUSTOMER/SHARED SERVICES CENTRE OF THE YEAR – SMALL
- [16] CUSTOMER/SHARED SERVICES CENTRE OF THE YEAR – MEDIUM
- [17] CUSTOMER/SHARED SERVICES CENTRE OF THE YEAR – LARGE
- [18] BEST EMPLOYEE ENGAGEMENT

Irish Customer Contact Centre  
& Shared Services Awards 2026



**Deadline for entries 5 p.m. Wednesday 9<sup>th</sup> September 2026**  
**Entries will only be accepted via e-mail.**

# 1. BEST TRAINING & DEVELOPMENT PROGRAMME

The judges are looking for an innovative training and development programme that has had a real impact on the performance and results of the operation. Entries can include change management, team, individual or group-related training programmes. It can be an internal programme or a programme delivered in collaboration with an external partner.

The award will be presented to the customer contact or shared services centre that has demonstrated best practices and innovative methodologies and thinking in both the design and implementation, taking into account current and future needs of the operation.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 2500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

## 2026 CRITERIA

### 1. OVERVIEW OF DEVELOPMENT AND TRAINING OBJECTIVES ..... [15 MARKS]

- Describe how you determined the aims and objectives of the training and development programme, include the challenges you were faced with.
- Outline the objectives and targets.
- Provide details of partner organisation and the role it played in the design, development and delivery of the programme, if applicable.

### 2. DESIGN AND DELIVERY ..... [25 MARKS]

- Describe the process involved in designing the programme.
- Outline the delivery methodology.
- Explain the assessment process.

### 3. RESULTS ..... [30 MARKS]

- Describe with evidence how the training and development led to measurable improvement of performance; include the methodology you used for measurement.
- Describe how alignment was achieved with your company's vision, values and staff development philosophy.
- Describe how the programme contributed to the execution of your company's business strategy.

### 4. INNOVATION ..... [15 MARKS]

- Describe any particular innovations applied to support the success of the programme (e.g. use of AI, Chat GPT, etc.)

### 5. FOLLOW THROUGH ..... [15 MARKS]

- Describe how the training and development programme learnings are followed through and embedded in staff behaviour.
- Describe what steps are being made to refine and improve the programme further and future plans.

## 2. BEST CUSTOMER EXPERIENCE IN PRIVATE/COMMERCIAL SECTOR

This award will be presented to the organisation that has demonstrated excellence in setting and meeting the highest standards of customer experience in the last 12 months. The winner will have demonstrated a commitment to understanding and responding to customer needs in order to drive an improved end-to-end service delivery model.

At least 50% of all contact centre activities must be delivered from within the Island of Ireland. Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 3,000 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission.

Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

### 2026 CRITERIA

#### 1. STRATEGY ..... [15 MARKS]

- Description of organisation's CX strategy and how it has evolved to meet both the needs of customers, the brand and the business.
- Describe the challenges your organisation has faced in delivering your CX strategy?

#### 2. KNOWLEDGE AND UNDERSTANDING OF CUSTOMERS ..... [20 MARKS]

- Describe the methodology used for measuring CX. Outline the performance measures/ outcomes used to define excellence in CX across assisted, non-assisted, digital and traditional contact channels.
- Describe any other sources used to gather customer insights e.g. complaints, issues, staff feedback, digital analytics, etc.
- Indicate any transformation and improvement initiatives implemented in the last 12 months as a result of feedback and insights.

#### 3. MEASUREMENTS OF SUCCESS ..... [20 MARKS]

- Outline the performance results achieved in the last 12 months.
- Explain the impact and value these results have had for the customer and the business overall.

#### 4. LEADERSHIP AND CULTURE OF CX WITHIN THE ORGANISATION ..... [20 MARKS]

- Describe how CX is led and coordinated within your organisation to ensure full end-to-end service delivery.
- Include the approach and process you have in place to ensure all relevant areas of the organisation are considered/involved in driving end-to-end CX improvements.
- Describe the role management and staff play in facilitating a customer-focused culture.

#### 5. TECHNOLOGY, INNOVATION AND DEVELOPMENT ..... [25 MARKS]

- Describe how the application of technology has enhanced the CX and delivered more efficient, effective and joined-up service provision for customers.
- Outline how innovation has been applied to drive enhanced CX. Include any deployment of AI.
- Future plans in place in the next 12 months across people, process and technology that will benefit CX.

### 3. BEST CUSTOMER EXPERIENCE IN PUBLIC, VOLUNTARY AND NON-PROFIT SECTOR

This award will be presented to the organisation that has demonstrated excellence in setting and meeting the highest standards of customer experience (CX) in the Public, Voluntary and Non-Profit sector, in the last 12 months. The winner will have demonstrated a commitment to understanding and responding to customer needs in order to drive an improved end-to end service delivery model.

At least 50% of your organisation's contact centre activities must be delivered from within the island of Ireland. Companies should structure submissions according to the criteria

and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 3,000 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

#### 2026 CRITERIA

- 1. STRATEGY ..... [15 MARKS]**
  - Describe who your organisation's main 'customer' is and summarise the services your organisation provides to customers.
  - Description of organisation's CX strategy and how it has evolved to meet the needs of customers and the organisation.
  - Role of the contact centre and all digital channels deployed (including web/app/IVR/ BOT etc) in supporting the delivery of this strategy.
  - Describe the challenges your organisation has faced in delivering your CX strategy.
- 2. KNOWLEDGE AND UNDERSTANDING OF CUSTOMERS ..... [20 MARKS]**
  - Describe the methodology used for measuring CX. Outline the performance measures/ outcomes used to define excellence in CX across assisted, non-assisted, digital and traditional contact channels.
  - Describe any other sources used to gather customer insights e.g. complaints, issues, staff feedback, digital analytics, etc.
  - Describe how you adapt your CX to meet the specific needs of your minority / disadvantaged / vulnerable customers?
  - Indicate any transformation and improvement initiatives implemented in the last 12 months as a result of feedback and insights.
- 3. MEASUREMENTS OF SUCCESS ..... [20 MARKS]**
  - Outline the performance results achieved in the last 12 months.
  - Explain the impact and value these results have had for the customer and the business overall.
- 4. LEADERSHIP AND CULTURE OF CX WITHIN THE ORGANISATION ..... [20 MARKS]**
  - Describe how CX is led and coordinated within your organisation to ensure full end-to-end service delivery.
  - Include the approach and processes you have in place to ensure all relevant areas of the organisation are considered/involved in driving end-to-end CX improvements.
  - Describe the role management and staff play in facilitating a customer focused culture.
- 5. TECHNOLOGY, POLICY INNOVATION AND FUTURE DEVELOPMENTS ..... [25 MARKS]**
  - Outline how the application of innovative technology or policy has enhanced the CX and delivered more efficient, effective and joined-up service provision for customers.
  - Describe future plans in place in the next 12 months across people, process and technology that will enhance CX.
  - Describe any particular innovations applied to support the success of the programme (e.g. use of AI, Chat GPT, etc.)



Category Sponsor

## 4. OUTSOURCE PARTNERSHIP OF THE YEAR

This category is in recognition of customer service delivery activities that are outsourced for customers located in Ireland and abroad. The award will be presented to the partnership that can best demonstrate collaboration, strategic alignment and performance improvement in their pursuit of customer excellence and business objectives. At least 50% of all these service delivery activities must be delivered from within the Island of Ireland.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact

order and numbering provided.

Applications must not exceed 2,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

### 2026 CRITERIA

#### 1. OVERVIEW OF OUTSOURCE PARTNERSHIP ..... [5 MARKS]

- Brief profile of both companies.
- History and overview of outsource partnership to include objectives, scope and description of services outsourced. Include the number of staff and annual contact volumes across channels.

#### 2. MEASUREMENTS OF SUCCESS ..... [25 MARKS]

- How performance is managed and tracked against short and long-term objectives.
- Service Level Agreement performance against targets in the last 12 months.
- How is success measured beyond the contractual SLA?
- Change and/or transformation initiatives implemented in the last 12 months to improve results, efficiency and customer experience.

#### 3. INVESTMENT IN PEOPLE ..... [25 MARKS]

- Approach to people management, training and development.
- Staff reward and recognition.
- Attrition levels and approach to staff retention.
- Staff engagement strategy.
- Outline any Diversity & Inclusion Programmes in place.

#### 4. INVESTMENT IN TECHNOLOGY ..... [20 MARKS]

- Describe use of customer contact management and support technology (e.g. AI, Bots etc) to deliver enhanced customer experience and business efficiency.
- Data protection, security (including cyber security) and business continuity.

#### 5. PARTNERSHIP MANAGEMENT ..... [25 MARKS]

- Approach to account and partnership management.
- Describe with evidence how this relationship has evolved from a supplier to a partnership model.
- Approach to shared risk, investment and gain.
- Describe with evidence how both parties have benefitted from the relationship.

## 5. BEST USE OF TECHNOLOGY - TRANSFORMATION PROGRAMME

This award will be given to the contact centre or shared services centre that can demonstrate how they have successfully deployed new technologies/platforms to transform their organisation's business performance and customer experience. It is expected that this programme has been a major investment for the organisation with a budget in excess of circa €500,000.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 2,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission.

Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

### 2026 CRITERIA

#### 1. BACKGROUND ..... [15 MARKS]

- Brief overview of operation/organisation.
- What were the business challenges to overcome?
- Briefly outline the business objectives of the programme.
- Provide details of partner organisation and the role it played in the design, development and implementation of the programme, if applicable.

#### 2. OVERVIEW OF TECHNOLOGY ..... [20 MARKS]

- Describe the technology platform and how it will meet the business objectives.
- Explain what is innovative about this platform.

#### 3. IMPLEMENTATION ..... [20 MARKS]

- Describe how the technology platform was implemented.
- Describe the obstacles/challenges encountered during implementation and how these were addressed.
- Describe your approach to stakeholder and customer management and how they were encouraged to adopt the new technology.

#### 4. OUTCOME AND BENEFITS REALISED ..... [30 MARKS]

- Describe how the technology investment has:
  - Enhanced the Customer Experience.
  - Increased contact centre efficiency/productivity and profitability (if relevant).
  - Improved management/reporting capability.

#### 5. LEARNING AND DEVELOPMENTS PLANNED ..... [15 MARKS]

- Describe how both customers and/or staff feedback is being used to further enhance the technology.
- Include any lessons learned.
- What plans are there to develop and improve the technology over the next 12 months

## 6. BEST USE OF TECHNOLOGY – PROJECT

This award will be given to the contact centre or shared services centre that can demonstrate how they have successfully deployed a specific type of technology, tool or application to improve their contact centre's business performance and customer experience.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 2,000 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission.

Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

### 2026 CRITERIA

- 1. BACKGROUND ..... [15 MARKS]**
  - Brief overview of operation/organisation.
  - What were the business challenges to overcome?
  - Briefly outline the business objectives of the project.
  - Provide details of partner organisation and the role it played in the design, development and delivery of the project, if applicable.
  
- 2. OVERVIEW OF TECHNOLOGY ..... [20 MARKS]**
  - Describe the technology application or tool and how it meets the business objectives.
  - Explain what is innovative about the application.
  
- 3. IMPLEMENTATION ..... [20 MARKS]**
  - Describe how the application or tool was implemented.
  - Describe the obstacles/challenges encountered during implementation and how these were addressed.
  - If relevant, describe how customers (and/or contact centre teams) were encouraged to adopt the new technology.
  
- 4. OUTCOME AND BENEFITS REALISED ..... [30 MARKS]**
  - Describe how the technology investment has:
    - Enhanced the Customer Experience.
    - Increased contact centre efficiency/productivity and profitability (if relevant).
    - Improved management/reporting capability.
  
- 5. LEARNING AND DEVELOPMENTS PLANNED ..... [15 MARKS]**
  - Describe how both customers and/or staff feedback is being used to further enhance the technology.
  - What plans are there to develop and improve the technology over the next 12 months?

# 7. BEST USE OF ARTIFICIAL INTELLIGENCE (AI)

This award recognises a customer service centre that has effectively implemented artificial intelligence (AI) to enhance the employee and/or customer experience.

Applicants should demonstrate how AI has delivered measurable improvements across their customer service operation. The initiative may be a focused project with significant impact or a component of a broader transformation programme.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 2,000 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

## 2026 CRITERIA

### 1. BRIEF OVERVIEW OF OPERATION/ORGANISATION .....[15 MARKS]

- Brief overview of operation/organisation.
- What were the business challenges to overcome?
- Briefly outline the business objectives for implementing AI.
- Provide details of partner organisation and the role it played in the design, development and delivery of the project, if applicable.

### 2. OVERVIEW OF TECHNOLOGY ..... [20 MARKS]

- Describe the AI tool and how it meets the business objectives.
- Explain what is innovative about the application.

### 3. IMPLEMENTATION ..... [20 MARKS]

- Explain how AI was selected, developed, tested, implemented, and integrated into the customer service centre's operations.
- Describe the obstacles/challenges encountered during implementation and how these were addressed.
- What quality assurance, governance, and compliance frameworks support your AI solution?
- If relevant, outline how customers and employees were encouraged to adopt and use AI.
- Please outline testing methodologies, human review processes, bias mitigation measures, data governance practices, security controls, and ongoing monitoring procedures.

### 4. OUTCOME AND BENEFITS REALISED .....[30 MARKS]

- Describe how the investment in AI has:
  - Enhanced the Customer Experience and/or Employee Experience
  - Increased contact centre efficiency/productivity and profitability (if relevant).
  - Improved insights, management and reporting capability.

### 5. LEARNING AND FUTURE DEVELOPMENTS PLANNED .....[15 MARKS]

- Describe how both customers and/or staff feedback is being used to further enhance the use of AI
- What plans are there to develop and improve the AI over the next 12 months.

## 8. INDUSTRY PROFESSIONAL OF THE YEAR – CUSTOMER SERVICE ADVISOR

This award recognises the level of commitment and skill that customer service advisors demonstrate when interfacing with customers across any channel. The successful winner will be a team player with an unrelenting focus on delivering service excellence and going that extra mile for customers.

The nominated individual must be in their current role for a minimum of one year. Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 1,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission.

Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised. Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

### 2026 CRITERIA

#### 1. PROFILE OF CUSTOMER SERVICE ADVISOR ..... [15 MARKS]

- Career history.
- Current role and responsibilities including a description of the types of customer interactions dealt with on a day to day basis.
- Evidence that advisor enjoys a work / life balance.

#### 2. PERFORMANCE ..... [35 MARKS]

- Performance against objectives and targets in the last 12 months.
- Achievements and initiatives undertaken related to customer-specific activity that goes beyond the objectives set.
- Evidence of team work, demonstrating contribution and support to others.
- Include also how the advisor supports his/her colleagues on a day-to-day basis.

#### 3. CUSTOMER FOCUS ..... [20 MARKS]

- Demonstrate advisor's commitment to service excellence.
- Evidence of going that extra mile for customers.
- Customer, peer and management testimonials (maximum 5 in total).

#### 4. CONTRIBUTION TO SERVICE IMPROVEMENT AND INNOVATION ..... [15 MARKS]

- Evidence of advisor's individual contribution to improving the service delivery process, illustrating the benefits to customers and the team.

#### 5. PERSONAL DEVELOPMENT ..... [15 MARKS]

- Education, Qualifications and any other personal development the advisor has undertaken to equip him/her self for the role.
- Summary of personal achievements.

## 9. INDUSTRY PROFESSIONAL OF THE YEAR – TEAM LEADER

This award is specifically for the day-to-day hands on leadership of a contact/shared services centre team. The successful winner will be committed to supporting and developing their team in order to realise their potential within a motivational, engaging and rewarding environment. He/ she will be a passionate customer advocate and actively seek out customer feedback in order to improve service delivery.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

The nominated individual must be in their current role for a minimum of one year.

Applications must not exceed 1,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages.

Submissions exceeding the word or appendix limits will be penalised. Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

### 2026 CRITERIA

#### 1. PROFILE OF TEAM LEADER ..... [15 MARKS]

- Career history.
- Current role and responsibilities in terms of the team reporting to the Team Leader, customer focus, organisational structure and number of direct reporting staff.
- Evidence that Team Leader enjoys a work/life balance.

#### 2. TEAM PERFORMANCE ..... [30 MARKS]

- Team performance in the last 12 months against targets across efficiency, quality and customer experience metrics.
- Improvement and change initiatives implemented by Team Leader to drive results and improve the customer experience.
- Role played within the team to support complaint handling/escalation, with details of strong contribution and support to others.

#### 3. PEOPLE MANAGEMENT AND DEVELOPMENT ..... [20 MARKS]

- Approach to staff management, coaching, development, collaboration, engagement and motivational and recognition initiatives.
- Team attrition and absenteeism levels and approach to staff retention.

#### 4. CONTRIBUTION TO SERVICE IMPROVEMENT AND INNOVATION ..... [20 MARKS]

- Evidence of the Team Leader's approach to performance improvement, including improvement initiatives as a result of customer feedback.
- Future plans in place to drive greater levels of team performance.

#### 5. PERSONAL DEVELOPMENT ..... [15 MARKS]

- Education, qualifications and any other personal development the Team Leader has undertaken to equip him/her self for the role.
- Summary of personal achievements.
- Examples of how the support professional keeps up to date with developments and best practice relevant to their role.
- Peer & management testimonials (maximum 5 in total).

# 10. INDUSTRY PROFESSIONAL OF THE YEAR – SUPPORT PROFESSIONAL

This award is specifically for those professionals in support roles within the contact centre or shared services centre that enable the operation to deliver high performance in pursuit of business and customer objectives. Roles will vary and may include for example: coaches/trainers; professionals in work force planning and reporting; business analysts; HR and IT professionals etc.

The successful winner will be committed to supporting the operation to optimise performance and deliver exemplary customer experience. He/She will be an experienced professional, demonstrating dedication, collaboration, organisation and innovation. The nominated individual must be in their current role for a minimum

of one year. Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 1,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

## 2026 CRITERIA

### 1. PROFILE OF SUPPORT PROFESSIONAL ..... [15 MARKS]

- Career history.
- Profile of support professional role including job title and areas of responsibility. Include within your submission where the support professional sits within the organisational structure.
- Describe the main services and channels provided by the contact centre/shared services centre and the role the support professional plays in enabling the operation to achieve business objectives.
- Evidence that support professional enjoys a work / life balance.

### 2. SUPPORT PROFESSIONAL PERFORMANCE ..... [25 MARKS]

- Describe how the performance of the support professional is measured and how these measurements impact the performance of the operation as a whole.
- Include the support professional's performance in the last 12 months against targets

### 3. COLLABORATION AND TEAM WORK ..... [20 MARKS]

- Describe the support professional's approach to collaboration, engagement and team work.
- Describe how the support professional ensures his/her teams insights and outputs are having an impact on the operation.

### 4. CONTRIBUTION TO SERVICE IMPROVEMENT AND INNOVATION ..... [25 MARKS]

- Evidence of how the support professional has influenced performance and improvement across the operation.
- Summary evidence of the support professional's approach to problem solving and innovation.
- Describe future plans in place to drive greater levels of performance.

### 5. PERSONAL DEVELOPMENT ..... [15 MARKS]

- Education, qualifications and any other personal development the support professional has undertaken or is planning to attain to equip him/her self for the role.
- Examples of how the support professional keeps up to date with developments and best practice relevant to their role.
- Peer and management testimonials (maximum 5 in total).

# 11. INDUSTRY PROFESSIONAL OF THE YEAR – MANAGER

This award is specifically for the Manager of the contact or shared services centre that has responsibility for the operation. The successful winner will demonstrate strong people management skills, delegation and communication skills, organisation, teamwork and commitment to service excellence.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 2,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

## 2026 CRITERIA

### 1. PROFILE OF MANAGER ..... [10 MARKS]

- Brief career history.
- Profile of manager's role including job title, areas of responsibility and decision making authority. Include within the submission where the manager sits within the organisational structure and the number of full time equivalent staff\* he/she is responsible for.
- Describe the main services and channels provided by the contact centre/shared services centre and the challenges the business is facing.
- Summary of manager's key competencies and expertise.

*\*If any part of the contact centre/shared services centre services/activity is outsourced include the number of staff dedicated to the service/activity within the outsource supplier's operation.*

### 2. PERFORMANCE ..... [25 MARKS]

- Describe the goals of the contact centre or shared services centre and how the manager has set about meeting them, demonstrating evidence of their leadership skills, strategic thinking, commercial acumen and problem-solving skills.
- Provide details of performance in the last 12 months against targets/goals.
- Include details of improvement and change initiatives implemented by the manager to enhance performance, improve the customer experience and overcome challenges/issues.

### 3. PEOPLE MANAGEMENT AND CULTURE ..... [25 MARKS]

- Describe the manager's approach to staff management, motivation, development, collaboration and engagement.
- Describe the culture of the contact centre/shared services centre; include evidence of how the manager has contributed to facilitating this culture.

### 4. STAKEHOLDER MANAGEMENT AND INNOVATION ..... [25 MARKS]

- Describe the manager's approach to managing stakeholders within the wider business.
- Provide evidence of how the manager has directly influenced performance and change across the operation.
- Provide summary evidence of the manager's approach to innovation.
- Future plans the manager has in place to drive greater levels of performance and achievement of business objectives.

### 5. PERSONAL DEVELOPMENT AND THOUGHT LEADERSHIP ..... [15 MARKS]

- Describe the personal development the manager has undertaken to equip him/her self for the role, include any industry recognised qualifications.
- Describe how the manager keeps up to date with CX best practices, developments and trends.
- Outline future personal development plans.

## 12. INDUSTRY PROFESSIONAL OF THE YEAR – LEADER

This award is specifically for the Senior Manager/Director/Leader of the contact or shared services centre that has full accountability for the operation as a business unit. The successful winner will demonstrate inspirational leadership, strategic thinking, commercial acumen and problem solving skills, underpinned by innovative ways of working, strong stakeholder and change management skills and a commitment to service excellence.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in

the exact order and numbering provided.

Applications must not exceed 2,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

### 2026 CRITERIA

#### 1. PROFILE OF LEADER ..... [10 MARKS]

- Brief career history.
- Profile of leader's role including job title, areas of responsibility and decision making authority. Include within the submission where the leader sits within the organisational structure and the number of full time equivalent staff\* he/she is responsible for.
- Describe the main services and channels provided by the contact centre/shared services centre and the challenges the business is facing.
- Summary of leader's key competencies and expertise.

*\*If any part of the contact centre/shared services centre services/activity is outsourced include the number of staff dedicated to the service/activity within the outsource supplier's operation.*

#### 2. PERFORMANCE ..... [25 MARKS]

- Describe the goals of the contact centre or shared services centre and how the leader has set about meeting them, demonstrating evidence of their leadership skills, strategic thinking, commercial acumen and problem-solving skills.
- Provide details of performance in the last 12 months against targets/goals.
- Include details of improvement and change initiatives implemented by the leader to enhance performance, improve the customer experience and overcome challenges/issues.

#### 3. PEOPLE MANAGEMENT AND CULTURE ..... [25 MARKS]

- Describe the leader's approach to staff management, motivation, development, collaboration and engagement.
- Describe the culture of the contact centre/shared services centre; include evidence of how the leader has contributed to facilitating this culture.

#### 4. STAKEHOLDER MANAGEMENT AND INNOVATION ..... [25 MARKS]

- Describe the leader's approach to managing stakeholders within the wider business.
- Provide evidence of how the leader has directly influenced performance and change across the operation.
- Provide summary evidence of the leader's approach to innovation.
- Future plans the leader has in place to drive greater levels of performance and achievement of business objectives.

#### 5. PERSONAL DEVELOPMENT AND THOUGHT LEADERSHIP ..... [15 MARKS]

- Describe the personal development the leader has undertaken to equip him/her self for the role, include any industry recognised qualifications.
- Describe how the leader keeps up to date with CX best practices developments and trends.
- Outline future personal development plans.

## 13. TEAM OF THE YEAR

This award recognises a contact centre or shared services team which has made a significant contribution to their organisation over the last 12 months. The team must be providing support directly to customers. The team can operate in the area of customer service, shared services, technical support, sales etc. and **will comprise a maximum of 20 advisors.**

The successful team will demonstrate strong team work, a focus on quality, innovative ways of working and a passion towards staff development in their pursuit of service excellence and results.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 2,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

### 2026 CRITERIA

#### 1. OVERVIEW OF THE TEAM ..... [10 MARKS]

- Overview of the role of the Team within the contact centre/shared services centre.
- Outline of services provided, key objectives and measurements of success.
- Staff structure and headcount.

#### 2. PERFORMANCE AGAINST KEY TARGETS ..... [30 MARKS]

- Efficiency, quality and customer experience performance metrics against targets and across channels, outlining clearly performance in the last 12 months.
- Improvement initiatives implemented in the last 12 months to improve results.
- How performance is tracked and managed against short and longer term objectives.

#### 3. PERFORMANCE MANAGEMENT, QUALITY, TRAINING AND TEAM BUILDING [30 MARKS]

- Process and results for managing quality and process improvement.
- Approach to performance management, training, development, communication and team building.
- Attrition and absenteeism levels and approach to staff retention.
- Briefly describe the culture of the team.

#### 4. INNOVATION AND DEVELOPMENT ..... [15 MARKS]

- Summary evidence of the Team's approach to innovation and performance improvement.

#### 5. VALUE TO THE BUSINESS AND CUSTOMER TESTIMONIALS ..... [15 MARKS]

- Describe the benefits and value this Team has brought to the operation and the business as a whole.
- Include customer and peer testimonials (maximum 5 in total).

# 14. SUPPORT TEAM OF THE YEAR

This award recognises a team which provides support to the contact or shared services centre and which has made a significant contribution to their organisation over the last 12 months. The team can be providing support in such areas as Business Intelligence Data Management, Human Resources, Finance, Credit Management, Information Technology/Support or Development, Project Management/Change Management/Work Force Management (WFM), Vendor Management, Training, Quality Assurance, Business Process Improvement/Operational Excellence and Innovation etc. The successful team will demonstrate how they have provided the support

to the contact and/or shared services centre to enable them to deliver the overall goals of the organisation.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 2,500 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

## 2026 CRITERIA

### 1. SUPPORT DELIVERY TEAM PROFILE ..... [15 MARKS]

- The type of support services provided to the contact centre/shared services centre in the past 12 months, including, the key objectives and measurements of success.
- Team structure and where it sits within the overall organisation, staff structure and headcount.
- The role of the Support Team in delivering excellent customer service within the organisation.

### 2. SUPPORT DELIVERY TEAM SERVICES AND PERFORMANCE ..... [35 MARKS]

- Identify the key differences this Team has made to the contact centre/shared services centre and the business.
- Key targets in place to measure Team performance – include metrics KPIs, etc. and actual performance achieved over the past 12 months.
- Describe how performance is tracked and managed against short and longer term Team and organisation objectives.
- Outline Team performance and achievements over and beyond the objectives/targets set.

### 3. STAFF TRAINING, DEVELOPMENT AND ENGAGEMENT ..... [15 MARKS]

- Approach to performance management, training, development and staff engagement.
- Briefly describe the culture of the team.

### 4. BEST PRACTICE, INNOVATION AND DEVELOPMENT ..... [20 MARKS]

- Describe best practice models/methodologies employed by the Team to deliver its support services to the contact centre/shared services centre.
- Provide summary evidence of the Team’s approach to innovation and performance improvement.
- Outline plans for the Team’s development for the next 12 months.

### 5. VALUE TO THE BUSINESS ..... [15 MARKS]

- Evidence of the key benefits and value this Team has made to the contact centre/shared services centre and the organisation in the past 12 months.
- Include peer and management testimonials (maximum 5 in total).



# 15. CUSTOMER SERVICE CENTRE OF THE YEAR – SMALL

This award will be presented to a small, new and/or growing standalone customer service centre with no more than 50 customer service advisors that has demonstrated the greatest all round performance and improvement in the past 12 months and in doing so has strengthened its strategic value to the organisation. The winner of this category must demonstrate a commitment to people development, performance improvement, innovation and best practice thinking in ensuring its position as a centre of excellence.

**NOTE:** Entrants must have no more than 50 advisors employed at the time of application. At least 50% of all contact centre activities must be

delivered from within the Island of Ireland. Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 3,000 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

## 2026 CRITERIA

### 1. OVERVIEW OF CONTACT CENTRE ..... [5 MARKS]

- Purpose, mission and values.
- Outline of services provided, key objectives and measurements of success.
- Channel strategy.
- Volume and type of contact across the different customer channels - including traditional, digital, assisted and non-assisted channels. Include also any back office activity if relevant.
- Staff structure and headcount.

### 2. PERFORMANCE AGAINST KEY TARGETS ..... [25 MARKS]

- Efficiency, profitability (if appropriate), quality and customer experience performance metrics against targets across channels, clearly outlining performance in the last 12 months.
- Describe change and/or transformation initiatives implemented in the last 12 months to improve results. Include within your response how achievements of these results have impacted positively on the operation and the business as a whole.
- Future plans in place over the next 12 months to drive increased performance.

### 3. STAFF ACQUISITION, DEVELOPMENT AND ENGAGEMENT ..... [25 MARKS]

- Approach to recruitment and staff retention. Include attrition and absenteeism rates.
- Should staff work remotely (be it fully or hybrid) describe the processes you have in place for managing this workforce model. Include within your response how you overcome issues that can arise from having a remote workforce.
- Approach to staff training, development and engagement across the various roles within the operation.
- Outline any Diversity and Inclusion programme you have in place and the impact this programme have had on the operation.

### 4. APPLICATION OF TECHNOLOGY ..... [20 MARKS]

- Describe how you have adopted technology to deliver enhanced customer & user experience and business efficiency.
- Outline any future technology and innovation plans over the next 12 months.
- Describe how you ensure customer data is always secure and protected.

### 5. INTEGRATION OF THE CONTACT CENTRE WITHIN THE ORGANISATION AS A WHOLE .. [25 MARKS]

- Provide evidence of how the contact centre through integration with the back office and wider business functions enables your organisation to deliver a seamless approach to end-to-end service provision.
- How the contact centre manages risk and anticipates change.
- How the contact centre is delivering strategic value to the organisation.
- Describe the challenges you face and how you will meet them as you continue to develop and



Category Sponsor

# 16. CUSTOMER SERVICE CENTRE OF THE YEAR – MEDIUM

This award will be presented to the mid-sized customer service centre with between 51 and 150 advisors that has demonstrated the greatest all round performance and improvement in the past 12 months and in doing so has strengthened its strategic value to the organisation. The winner of this category must demonstrate a commitment to people development, performance improvement, innovation and best practice thinking in ensuring its position as a centre of excellence.

**NOTE:** Entrants must have no more than 51 to 150 advisors employed at the time of application. At least 50% of all contact centre activities must be delivered from within the Island of Ireland.

Companies should structure submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 3,000 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

## 2026 CRITERIA

### 1. OVERVIEW OF CONTACT CENTRE ..... [5 MARKS]

- Purpose, mission and values.
- Outline of services provided, key objectives and measurements of success.
- Channel strategy.
- Operating model across front and back office operations.
- Volume and type of contact across the different customer channels - including traditional, digital, assisted and non-assisted channels. Include also any back office activity if relevant.
- Staff structure and headcount.

### 2. PERFORMANCE AGAINST KEY TARGETS ..... [25 MARKS]

- Efficiency, profitability (if appropriate), quality and customer experience performance metrics against targets across channels, clearly outlining performance in the last 12 months.
- Change and/or transformation initiatives implemented in the last 12 months to improve results. Include within your response how your achievements of these results have impacted positively on the operation and business as a whole.
- How performance is tracked and managed against short and long term objectives.
- Future plans in place over the next 12 months to drive increased performance.

### 3. STAFF ACQUISITION, DEVELOPMENT AND ENGAGEMENT ..... [25 MARKS]

- Approach to recruitment and staff retention. Include attrition and absenteeism rates.
- Should staff work remotely (be it fully or hybrid) describe the processes you have in place for managing this workforce model. Include within your response how you overcome issues that can arise from having a remote workforce.
- Approach to staff training, development and engagement across the various roles within the operation.
- Outline any Diversity and Inclusion programme you have in place and the impact this programme have had on the operation

### 4. APPLICATION OF TECHNOLOGY ..... [20 MARKS]

- Describe how you have adopted technology to deliver enhanced customer & user experience and business efficiency.
- Outline future technology and innovation plans being considered, over the next 12 months..
- Overview of data protection & security standards and business continuity & disaster recovery plans.
- Describe how you ensure customer data is always secure and protected.

### 5. INTEGRATION OF THE CONTACT CENTRE WITHIN THE ORGANISATION AS A WHOLE [25 MARKS]

- Provide evidence of how the contact centre through integration with the back office and wider business functions enables your organisation to deliver a seamless approach to end-to-end service provision.
- How the contact centre manages risk and anticipates change.
- How the contact centre is delivering strategic value to the organisation.
- Describe the challenges you face and how you will meet them as you continue to develop and advance your contact centre operations.

# 17. CUSTOMER SERVICE CENTRE OF THE YEAR – LARGE

This award will be presented to the customer service centre of 150+ advisors that has demonstrated the greatest all round performance and improvement in the past 12 months and in doing so has strengthened its strategic value to the organisation. The winner of this category must demonstrate a commitment to people development, performance improvement, innovation and best practice thinking in ensuring its position as a centre of excellence.

Note: Entrants must have more than 151 advisors employed at the time of application. At least 50% of all contact centre activities must be delivered from within the Island of Ireland. Companies should structure

submissions according to the criteria and marks below, addressing each specified area in the exact order and numbering provided.

Applications must not exceed 3,000 words (excluding headings and appendices). Supplementary information may be included in appendices, but this should be kept to a minimum and clearly cross-referenced in the main submission. Appendices must not exceed 5 pages. Submissions exceeding the word or appendix limits will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

## 2026 CRITERIA

### 1. OVERVIEW OF CONTACT CENTRE ..... [5 MARKS]

- Purpose, mission and values.
- Outline of services provided, key objectives and measurements of success.
- Channel strategy.
- Operating model across front and back office operations.
- Volume and type of contact across the different customer channels - including traditional, digital, assisted and non-assisted channels. Include also any back office activity if relevant
- Staff structure and headcount.

### 2. PERFORMANCE AGAINST KEY TARGETS ..... [25 MARKS]

- Describe how performance is tracked and managed against short and long term objectives
- Clearly outline the performance in the last 12 months for these metrics/measures against targets across all channels.
- Efficiency, profitability (if appropriate), quality and customer experience
- Change and/or transformation initiatives implemented in the last 12 months to improve results and Include within your response how achievement of these results have impacted positively on the operation and business as a whole.
- Future plans in place to drive increased efficiency and effectiveness, over the next 12 months.

### 3. STAFF ACQUISITION, DEVELOPMENT AND ENGAGEMENT..... [25 MARKS]

- Approach to recruitment and staff retention. Include attrition and absenteeism rates.
- Should staff work remotely (be it fully or hybrid) describe the processes you have in place for managing this workforce model. Include within your response how you overcome issues that can arise from having a remote workforce.
- Approach to staff training, development and engagement across the various roles within the operation.
- Outline any Diversity and Inclusion programme you have in place and the impact this programme have had on the operation

### 4. APPLICATION OF TECHNOLOGY ..... [20 MARKS]

- Describe how you have adopted technology to deliver enhanced customer & user experience and business efficiency.
- Describe how your customer contact management technology across both traditional and digital channels delivers enhanced customer experience and business efficiency.
- Outline future technology and innovation plans being considered over the next 12 months..
- Overview of data protection & security standards and business continuity & disaster recovery plans.
- Describe how you ensure customer data is always secure and protected.

### 5. INTEGRATION OF THE CONTACT CENTRE WITHIN THE ORGANISATION AS A WHOLE [25 MARKS]

- Provide evidence of how the contact centre through integration with the back office and wider business functions enables your organisation to deliver a seamless approach to end-to-end service provision.
- How the contact centre manages risk and anticipates change.
- How the contact centre is delivering strategic value to the organisation.
- Describe the challenges you face and how you will meet them as you continue to develop and advance your contact centre operations.



Category Sponsor

# 18. BEST EMPLOYEE ENGAGEMENT

This award will be presented to the organisation that has implemented a successful employee engagement strategy. The winner will have demonstrated how their employee engagement strategy has positively impacted the culture of their operation resulting in a more empowered and engaged workforce to drive business success.

Companies are asked to make their submissions under the specific areas within each criterion and in the exact order and numbering outlined.

Your application must not exceed a total word count of 2,500 (excluding any appendices and headings). Supplementary

information may be provided as appendices to the main submission. The judges request that this approach be kept to a minimum and that clear cross-references be used within the main submission, contextualising any information contained in the appendices. The total number of pages contained in the appendices must be no more than 5. Any submission exceeding this word count and number of pages as appendices will be penalised.

Shortlisted entrants must present and validate their submission to the judging team during an online meeting on a date to be agreed.

## 2026 CRITERIA

### 1. STRATEGY AND DEVELOPMENT..... [20 MARKS]

- Describe your employee engagement strategy including, at a minimum, its objectives, guiding principles and how it was developed.
- Outline how the application of technology and the use of tools or innovations have supported and enabled your employee engagement strategy.

### 2. MEASUREMENT.....[20 MARKS]

- Describe how you measure and track the levels of employee engagement within your organisation, include results for the last 12 months
- Detail how you use employee feedback to improve the levels of employee engagement.
- Describe how your engagement strategy has driven demonstrable improvements within your organisation.

### 3. EMPLOYEE WELLBEING ..... [20 MARKS]

- Describe what initiatives you have adopted to improve the overall wellbeing of your employees, from a financial, emotional, psychological, and physical health perspective.

### 4. DIVERSITY AND INCLUSION.....[25 MARKS]

- Describe your approach to diversity and inclusion. Include the interventions you have taken to positively impact the advancement of diversity and inclusion within the workplace.
- Provide evidence of how you encourage inclusive participation.
- Describe how your diversity and inclusion practices have resulted in a positive impact of organisational culture.

### 5. CULTURE ..... [15 MARKS]

- Summarise how your staff engagement practices have positively influenced the culture of your operation.
- Describe what plans you have in place to evolve and develop your employee engagement strategy.

## TERMS AND CONDITIONS.

1. Relevant date for entries is 1<sup>st</sup> August 2025 to 31<sup>st</sup> July 2026.
2. Entry fees are as follows:
  - Cost per entry €199 plus VAT at 23%.
  - Cost for 3 or more entries is €179 per entry plus VAT at 23%.
3. Entry Fees are non-refundable.
4. Entry payments can be paid by EFT or credit card. Please contact [dorothy@ccma.ie](mailto:dorothy@ccma.ie) and an invoice can be issued. Submissions will not be judged without payment of the appropriate fee.
5. The official application form is available to download at [www.ccma.ie](http://www.ccma.ie).
6. The declaration on the application form must be signed by an authorised company official to confirm that the information provided is accurate and truthful.
7. Please scan signed application form and email to [awards@ccma.ie](mailto:awards@ccma.ie)
8. All information submitted will be treated in confidence.
9. As part of the judging process for some categories entrants who are short listed may be required to be available for a short presentation.
10. A minimum number of entries may be required for an individual category award to be made. This is at the discretion of the judges and the judges' decision is final.
11. Please e-mail submissions to: [awards@ccma.ie](mailto:awards@ccma.ie)
12. Closing date for entries is 5.00 p.m. Wednesday 9th September 2026.
13. The conferring of an award is based on the unanimous view of the judging panel. No correspondence will be entered into. The judges' decision is final.
14. Any attempt to influence/canvas the judging panel or tamper with the judging process will result in prompt disqualification for all entries pertaining to the entrant on whose behalf the canvassing is made.
15. By entering the competition you agree that the CCMA will have no liability to you for direct or indirect loss including, but not limited to, a direct or indirect loss arising from breach of contract, negligence, breach of duty or breach of statutory duty and will have no liability to you for loss of profits.

For more information please contact:

E: [dorothy@ccma.ie](mailto:dorothy@ccma.ie) M: 087-2256055 W: [www.ccma.ie](http://www.ccma.ie)

# IRISH CUSTOMER CONTACT & SHARED SERVICES AWARDS 2026

## HINTS AND TIPS TO HELP YOUR ENTRY SUBMISSION

### DO'S

- We recommend that companies form a project team to gather input and compile entries. It helps to share the workload but also generates valuable insights from all parts of the operation.
- Start working on your submission as early as possible.
- Please read the criteria carefully, note marks to be awarded for each section and do keep within the word count.
- Follow the criteria headings and subsections within the format of your entry. This will ensure that the judges do not have to scan back and forth when scoring your submission.
- Provide clear examples of initiatives and achievements to support your answers.
- Include actual results, if information is commercially sensitive and you cannot include please state this in your submission.
- Limit the number of customer/employee/peer testimonials – certainly no more than 5 in any one submission.
- Within reason include photographs to show contact centre environment, team members and those being put forward for an award.
- Present performance statistics in a graphical format, this reduces word count but more importantly is easier to see trends, results, etc.
- Get someone outside the project team (and ideally the organisation) to read your submission to check clarity and understanding. They can also highlight any areas that may not be clearly understood by someone outside the organisation.

### DON'TS

- Don't ignore the criteria it is used to award marks in each category. If you cannot address a particular criterion clearly indicate this so the judges know you have not ignored the question.
- Go over the word count, keep answers concise and to the point. Judges will deduct marks if you go over the word count.
- Avoid in company jargon if using acronyms provide clear definition.
- Do not include material (including graphs) for the sake of it – make sure everything is relevant. Clearly explain any points you are making in graphs, tables and explain what they are highlighting or supporting.
- Do not leave it till the last minute, to create an award winning submission. Plan, prepare and execute within the specified time lines.

**REMEMBER CLOSING DATE FOR ENTRIES IS 5.00 P.M. WED 9<sup>th</sup> SEPTEMBER 2026.**

For more information please contact:

E: [dorothy@ccma.ie](mailto:dorothy@ccma.ie) M: 087-2256055 W: [www.ccma.ie](http://www.ccma.ie)

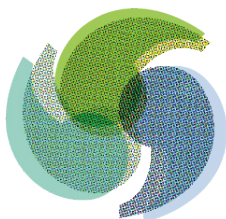


Category  
Sponsor

Gala Awards Ceremony will take place on Friday 27<sup>th</sup>, November 2026, at The Dublin Royal Convention Centre, 1 Le Pole Square, Ship Street Great , Dublin 8 , D08 E6PD.

**For more information please contact:**  
**E:** [dorothy@ccma.ie](mailto:dorothy@ccma.ie) **M:** 087-2256055 **W:** [www.ccma.ie](http://www.ccma.ie)

Deadline for entries – 5 p.m. Wednesday 9<sup>th</sup> September 2026.



**CCMA**  
Customer Contact  
Management Association

---